

**DIRECTORSHIPS OF MR LIM HWEE CHIANG  
(AS AT 13 FEBRUARY 2025)**

<b>Name of corporation and place of incorporation</b>	<b>Nature of business</b>	<b>Directorship (Executive / Non-executive)</b>	<b>Date of Appointment</b>
ESR Asset Management (Fortune) Limited <i>(formerly known as ARA Asset Management (Fortune) Limited and ARA Asset Management (Singapore) Limited)</i> Singapore	Fund Management	Non-executive	10 Apr 2003
ESR Trust Management (Suntec) Limited <i>(formerly known as ARA Trust Management (Suntec) Limited)</i> Singapore	Fund Management	Non-executive	30 August 2004
ESR Asset Management (Prosperity) Limited <i>(formerly known as ARA Asset Management (Prosperity) Limited)</i> Hong Kong	Fund Management	Non-executive	2 Oct 2005
Hui Xian Asset Management Limited Hong Kong	REIT Management	Non-executive	21 Dec 2010
World Deluxe Enterprises Limited British Virgin Islands	Investment Holding	Non-executive	21 Dec 2010
Hui Xian Investment Limited Hong Kong	Investment Holding	Non-executive	29 Apr 2011
Hui Xian (B.V.I.) Limited British Virgin Islands	Investment Holding	Non-executive	23 May 2011
The Land Managers (S) Pte Ltd Singapore	Investment Holding	Non-executive	14 Feb 2003
VMF3 Ltd <i>(formerly known as Plus Gain Investment Limited)</i> British Virgin Islands	Investment Holding	Non-executive	30 Sep 2005
Plus Grow Investments Limited British Virgin Islands	Investment Holding	Non-executive	30 Sep 2005
JL Investment Group Limited British Virgin Islands	Investment Holding	Non-executive	11 Aug 2006
JLIG (Dragon) Limited British Virgin Islands	Investment Holding	Non-executive	18 Sep 2007
Lim Hoon Foundation Limited Hong Kong	Charitable Foundation	Non-executive	21 Oct 2008
JL Investment Holding (2012) Ltd British Virgin Islands	Investment Holding	Non-executive	31 Jan 2012
JL Equity I Pte. Ltd. Singapore	Investment Holding	Non-executive	19 Jul 2013
JL Equity II Limited British Virgin Islands	Investment Holding	Non-executive	16 Sep 2013
Sun Yat Sen Nanyang Memorial Hall Company Limited	Museums	Non-executive	25 Nov 2015

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Asia Pacific Real Assets Association Limited	Business and Employers' Membership Organisations	Non-executive	29 Sep 2017
JL Equity III Limited British Virgin Islands	Investment Holding	Non-executive	3 Apr 2018
The Land Managers Holdings Pte Ltd Singapore	Investment Holding	Non-executive	18 Jan 2019
JL Financial Holdings Pte Ltd Singapore	Investment Holding	Non-executive	10 May 2019
Python Technology Holding Limited <i>(formerly known as JL Equity V Limited)</i> British Virgin Islands	Investment Holding	Non-executive	29 Oct 2019
JL Investment Group II Limited British Virgin Islands	Investment Holding	Non-executive	20 Mar 2020
TLM Venture 1 Pte. Ltd. Singapore	Investment Holding	Non-executive	7 Aug 2020
Club St Venture 1 Pte. Ltd Singapore	Other holding company	Non-executive	7 Aug 2020
Odyssey Venture Holdings Limited British Virgin Islands	Investment Holding	Non-executive	23 Sep 2020
OVH Venture 1 Limited British Virgin Islands	Investment Holding	Non-executive	23 Sep 2020
OVH Venture 2 Limited British Virgin Islands	Investment Holding	Non-executive	5 Nov 2020
JLIG (S) Pte. Ltd. Singapore	Management Consultancy Services	Non-executive	2 Dec 2020
Python Investment Holdings Pte. Ltd. <i>(formerly known as JL Investment Group III Pte. Ltd.)</i> Singapore	Investment Holding	Non-executive	7 Dec 2020
Balmoral Venture 1 Pte. Ltd. Singapore	Investment Holding	Non-executive	7 Dec 2020
The Land Managers Development (S) Pte. Ltd. Singapore	Real Estate Developers	Non-executive	1 Mar 2021
TLMD Venture 1 Pte. Ltd. Singapore	Real Estate Developers	Non-executive	1 Mar 2021
TLMD Venture 2 Pte. Ltd. Singapore	Real Estate Developers	Non-executive	11 Jun 2021
OVH Venture 3 Limited British Virgin Islands	Investment Holding	Non-executive	30 Jul 2021
TLM Venture 2 Pte. Ltd. Singapore	Investment Holding	Non-executive	3 Aug 2021
Python I Pte. Ltd. Singapore	Investment Holding	Non-executive	24 Sep 2021
Python Data Pte. Ltd. Singapore	Development of Other Software & programming activities	Non-executive	24 Sep 2021

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Python Asset Management Pte. Ltd. Singapore	Management Consultancy Services	Non-executive	24 Sep 2021
JL Electron (BVI) Limited British Virgin Islands	Investment Holding	Non-executive	7 Oct 2021
Club St Venture 2 Pte. Ltd. Singapore	Investment Holding	Non-executive	11 Nov 2021
Balmoral Venture 2 Pte. Ltd. Singapore	Investment Holding	Non-executive	25 Jan 2022
Balmoral Resort Pte. Ltd. Singapore	Management Consultancy Services	Non-executive	21 Mar 2022
Chinese Chamber Realty Private Limited	Letting of real estate property	Non-executive	11 May 2022
Balmoral Resort (Australia) Pty Ltd Australia	Investment Holding	Non-executive	15 Jun 2022
TLM Venture 3 Pte. Ltd. Singapore	Investment Holding	Non-executive	20 Aug 2022
Violet Holdings (Cavendish) Limited England and Wales	Investment Holding	Non-executive	12 Sep 2022
Violet Properties (Cavendish) Limited England and Wales	Property holding	Non-executive	30 Sep 2022
Balmoral Residence Pte. Ltd. Singapore	Investment Holding	Non-executive	13 Feb 2023
TLM Venture 5 Pte. Ltd. Singapore	Letting of real estate property	Non-executive	20 Apr 2023
TLM Venture 6 Pte. Ltd. Singapore	Investment Holding	Non-executive	29 Sep 2023
Marigold Ventures Pte. Ltd. Singapore	Investment Holding	Non-executive	25 Oct 2023
Python II Pte. Ltd. Singapore	Investment Holding	Non-executive	16 Oct 2024
Python (Indonesia) Holding I Pte. Ltd. Singapore	Investment Holding	Non-executive	6 Feb 2025
Python (Indonesia) Holding II Pte. Ltd. Singapore	Investment Holding	Non-executive	6 Feb 2025

\*Public-listed entities

**RESIGNATIONS OF MR LIM HWEE CHIANG  
(AS AT 13 FEBRUARY 2025)**

<b>Name of corporation and place of incorporation</b>	<b>Directorship (Executive / Non-executive)</b>	<b>Date of Resignation</b>
TSM Resources Ltd	Non-executive	28 Jun 2004
Colour Sky International Limited	Non-executive	28 Jun 2005
Maxon Investment Limited	Non-executive	28 Jun 2005
Mightypattern Limited	Non-executive	28 Jun 2005
Million Nice Development Limited	Non-executive	28 Jun 2005
Pinelink Investment Limited	Non-executive	28 Jun 2005
Prostar Resources Limited	Non-executive	28 Jun 2005
Waldorf Realty Limited	Non-executive	28 Jun 2005
ARA Asian Asset Income Master Fund	Non-executive	27 Apr 2007
ARA Asia Asset Income Fund	Non-executive	27 Apr 2007
APN Funds Management (Asia) Pte. Ltd.	Non-executive	11 Jun 2007
ARA Strategic Capital I Pte. Ltd.	Non-executive	11 Jun 2007
Japura Development Pte. Ltd.	Non-executive	29 Jun 2007
Al Islami Far Eastern Real Estate Fund Limited	Non-executive	28 Sep 2007
Wellford Group Limited	Non-executive	28 Sep 2007
Teckwah China Corporation Pte. Ltd.	Non-executive	30 Nov 2007
Inter-Roller Investments Pte. Ltd.	Non-executive	1 Dec 2008
Pteris Global Limited* (Formerly known as Inter-Roller Engineering Limited)	Non-executive	24 Apr 2009
ARA RECP Fund Management Limited	Non-executive	28 Jan 2009
China Capital Partners Limited	Non-executive	28 Jan 2009
ARA Boustead Limited	Non-executive	30 Jan 2009
ARA RECP Managers Pte. Ltd.	Non-executive	6 Jun 2009
ARA Asset Management (Fortune) Hong Kong Limited <i>(formerly known as ARA Asset Management (Fortune) Limited)</i>	Non-executive	14 Jan 2011

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Fortune Port Group Limited	Non-executive	28 Jun 2011
ARA Asia Silver Real Estate I Limited	Non-executive	21 Jul 2011
ARA Fund Management (Silver) Limited	Non-executive	21 Jul 2011
ARA Strategic Capital (Holdings) Pte. Ltd.	Non-executive	10 Aug 2011
Accurate International Land Limited	Non-executive	28 Nov 2011
Suntec Penang Holdings Limited	Non-executive	26 Jan 2012
Suntec Malaysia Holdings Limited	Non-executive	26 Jan 2012
Asia Pacific Real Estate Association	Non-executive	31 Jan 2012
ARA Managers (Silver) Pte. Ltd.	Non-executive	10 Feb 2012
APM (China) Consultancy Limited	Non-executive	30 Jul 2012
APM (China) Holdings Limited	Non-executive	30 Jul 2012
ARA Asset Management (HK) Limited	Non-executive	28 Sep 2012
Whirlwind (Tianjin) Asset Management Limited	Non-executive	28 Sep 2012
天津翠金湖房地产开发有限公司	Non-executive	28 Sep 2012
盈汇润景（天津）投资管理有限公司	Non-executive	28 Sep 2012
Elite Investments II Limited	Non-executive	20 Nov 2012
ARA Trust Management (Horizon) Limited	Non-executive	6 Mar 2013
Suntec Harmony Pte. Ltd.	Non-executive	19 Jul 2013
ARA China Investment Partners Limited	Non-executive	17 Sep 2013
ADF Dragon Limited	Non-executive	1 Nov 2013
APN Property Group Limited*	Non-executive	28 Nov 2013
ARA Managers (CIP) Pte. Ltd.	Non-executive	10 Mar 2014
ARA Managers (MIP) Pte. Ltd.	Non-executive	10 Mar 2014
ESR Managers (APF) Pte. Ltd. <i>(formerly known as ARA Managers (Asia Dragon) Pte. Ltd.)</i>	Non-executive	9 Jun 2014
ESR Managers (Capital Square) Pte. Ltd. <i>(formerly known as ARA Managers (Asia Dragon II) Pte. Ltd.)</i>	Non-executive	9 Jun 2014

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Bennett Investment Holdings Limited	Non-executive	29 July 2014
Am ARA REIT Holdings Sdn Bhd	Non-executive	1 Aug 2014
Am ARA REIT Managers Sdn Bhd	Non-executive	1 Aug 2014
ADF Phoenix VI Limited	Non-executive	1 Nov 2014
ARA Fund Management (Harmony III) Limited	Non-executive	25 Jun 2015
Suntec (PM) Pte. Ltd.	Non-executive	1 Oct 2015
ARA Fund Management (Century) Limited	Non-executive	8 Sep 2016
ESR Managers (Harmony) Pte. Ltd.	Non-executive	20 Sep 2017
ARA Asia Dragon Limited	Non-executive	20 Oct 2017
ARA Trust Management (Dynasty) Pte. Ltd.	Non-executive	10 Nov 2017
Acrophyte Hospitality Trust Management Pte. Ltd.	Non-executive	1 Jan 2019
ARA Logos Logistics Trust Management Limited	Non-executive	1 Jan 2019
ARA Trust Management (Cache) Limited	Non-executive	1 Jan 2019
ARA Trust Management (USH) Pte. Ltd.	Non-executive	1 Jan 2019
Acrophyte Hospitality Business Trust Management Pte. Ltd.	Non-executive	12 Apr 2019
ARA Business Trust Management (USH) Pte. Ltd.	Non-executive	12 Apr 2019
Chinese Chamber Realty Private Limited	Non-executive	28 Mar 2019
The Financial Board of the Singapore Chinese Chamber of Commerce	Non-executive	28 Mar 2019
Singapore Chinese Chamber of Commerce Foundation	Non-executive	28 Mar 2019
APM (Holdings) Pte. Ltd.	Non-executive	30 Jun 2019
APM Innovate Pte. Ltd.	Non-executive	30 Jun 2019
APM Property Management Pte Ltd <i>(formerly known as Suntec City Management Pte Ltd)</i>	Non-executive	30 Jun 2019
Quantum Interactive Pte. Ltd.	Non-executive	30 Jun 2019
ADF Dragon II Limited British Virgin Islands	Non-executive	1 Nov 2019
ARA Capital Investors I Pte. Ltd.	Non-executive	6 Jul 2020
ARA Investment I Pte. Ltd.	Non-executive	6 Jul 2020

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SDAX Financial Pte. Ltd.	Non-executive	1 Oct 2020
Teckwah Industrial Corporation Limited* <i>(formerly Teckwah Paper Products Ltd)</i>	Non-executive	25 Nov 2020
Straits Real Estate Pte. Ltd.	Non-executive	9 Apr 2021
ARA Dasin (Holdings) Pte. Ltd. <i>(formerly ARA Cache (Holdings) Pte. Ltd.)</i>	Non-executive	21 Apr 2021
ARA Real Estate Investors 41 Pte. Ltd.	Non-executive	21 Apr 2021
Park Mall Investment Limited	Non-executive	16 Jun 2021
Park Mall Holdings Limited	Non-executive	16 Jun 2021
Park Mall Pte. Ltd.	Non-executive	16 Jun 2021
ARA Asia Dragon II Limited	Non-executive	18 Aug 2021
ARA Real Estate Investors XVI Limited	Non-executive	9 Sep 2021
ARA Logistics Venture I Limited	Non-executive	20 Jan 2022
ARA Asset Management Limited	Executive	20 Jan 2022
LOGOS Holdco Pte. Ltd.	Non-Executive	20 Jan 2022
LOGOS Property Group Limited <i>(formerly known as LOGOS China Investment Limited)</i>	Non-executive	20 Jan 2022
ARA Capital Limited <i>(formerly known as ARA Private Equities Limited)</i> Bermuda	Non-executive	14 Feb 2022
ARA Asset Management (Malaysia) Limited Bermuda	Non-executive	14 Feb 2022
ARA Managers (APF ADMP) Pte. Ltd.	Non-executive	15 Mar 2022
ARA Managers (SJ Partnership) Pte. Ltd.	Non-executive	15 Mar 2022
ARA Australia (Holdings) Pte. Ltd.	Non-executive	15 Mar 2022
ARA Malaysia (Holdings) Pte. Ltd.	Non-executive	15 Mar 2022
ARC UK (Holdings) Pte. Ltd.	Non-executive	15 Mar 2022
ARA Real Estate Investors X Pte. Ltd.	Non-executive	15 Mar 2022
ARA Real Estate Investors XVII Pte. Ltd.	Non-executive	15 Mar 2022
ARA Real Estate Investors XVIII Pte. Ltd.	Non-executive	15 Mar 2022

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ARA Real Estate Investors 26 Pte. Ltd.	Non-executive	15 Mar 2022
ESR Management (SG) Pte Ltd	Non-executive	15 Mar 2022
ESR Treasury 1 Pte. Ltd.	Non-executive	15 Mar 2022
ESR Treasury 2 Pte. Ltd.	Non-executive	15 Mar 2022
ESR Financial Pte. Ltd.	Non-executive	15 Mar 2022
ESR Prosperity (Singapore) Pte. Ltd.	Non-executive	15 Mar 2022
ESR Hui Xian (Singapore) Pte. Ltd.	Non-executive	15 Mar 2022
ESR Private Funds (Holdings) Pte. Ltd.	Non-executive	15 Mar 2022
ESR China (Holdings) Pte. Ltd.	Non-executive	15 Mar 2022
ESR China Investments Pte. Ltd.	Non-executive	15 Mar 2022
ESR US (Holdings) Pte. Ltd.	Non-executive	15 Mar 2022
ESR Infrastructure (Holdings) Pte. Ltd.	Non-executive	15 Mar 2022
ESR Europe (Holdings) (SG) Pte. Ltd.	Non-executive	15 Mar 2022
ESR Europe Investments Pte. Ltd.	Non-executive	15 Mar 2022
ESR Property Management Pte. Ltd.	Non-executive	15 Mar 2022
ESR RE Investment Group (Singapore) Pte. Ltd.	Non-executive	15 Mar 2022
ESR Real Estate Investors XX Pte. Ltd.	Non-executive	15 Mar 2022
ESR Real Estate Investors XXI Pte. Ltd.	Non-executive	15 Mar 2022
ESR Real Estate Investors 22 Pte. Ltd.	Non-executive	15 Mar 2022
ESR Real Estate Investors 23 Pte. Ltd.	Non-executive	15 Mar 2022
ARA Real Estate Investors XIX Sdn. Bhd.	Non-executive	17 Mar 2022
Jadeline Capital Sdn Bhd	Non-executive	17 Mar 2022
ARA Asset Management (Holdings) Limited	Non-executive	18 Mar 2022
ARA Hui Xian (Holdings) Limited	Non-executive	18 Mar 2022
ARA Portfolio Management Limited	Non-executive	18 Mar 2022



<b>Name of corporation and place of incorporation</b>	<b>Directorship (Executive / Non-executive)</b>	<b>Date of Resignation</b>
ARA Harmony Limited	Non-executive	18 Mar 2022
ARA Harmony V Limited	Non-executive	18 Mar 2022
ARA Australia Investments Limited	Non-executive	18 Mar 2022
ARA RE Investment Group Limited	Non-executive	18 Mar 2022
ARA Investment (AmFirst) Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors I Limited	Non-executive	18 Mar 2022
ARA Investors II Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors III Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors IV Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors V Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors VI Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors VII Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors VIII Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors IX Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors XI Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors XII Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors XIII Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors XV Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors 27 Limited	Non-executive	18 Mar 2022
ARA Real Estate Investors 29 Limited	Non-executive	18 Mar 2022
ARA Fund Management (CIP) Limited	Non-executive	24 Mar 2022
ARA Fund Management (MIP) Limited	Non-executive	24 Mar 2022
ARA Fund Management (Mapleleaf) Limited	Non-executive	24 Mar 2022
ARA Fund Management (PIP) Limited	Non-executive	29 Mar 2022
ARA Fund Management (SDF) Limited	Non-executive	29 Mar 2022
ARA Fund Management (Asia Dragon III) Limited	Non-executive	29 Mar 2022

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ARA Real Estate Partners Asia II GP Limited	Non-executive	29 Mar 2022
Harmony Convention Holding Pte Ltd	Non-executive	31 Mar 2022
Harmony Investors Group Limited	Non-executive	31 Mar 2022
Harmony Investors Holding Limited	Non-executive	31 Mar 2022
Harmony Partners Investments Limited	Non-executive	31 Mar 2022
ARAM Australia Pty Ltd <i>(Formerly known as AB Pacific Pty Ltd)</i>	Non-executive	16 Apr 2022
Suntec International Convention & Exhibition Consultancy Pte. Ltd.	Non-executive	20 Apr 2022
Suntec International Convention & Exhibition Services Pte. Ltd. <i>(formerly known as Suntec International Convention &amp; Exhibition Centre Pte Ltd)</i>	Non-executive	20 Apr 2022
Suntec Singapore International Convention & Exhibition Services Pte Ltd <i>(formerly known as Suntec Singapore International Convention &amp; Exhibition Centre Pte Ltd)</i>	Non-executive	20 Apr 2022
ARA Fund Management (Asia Dragon) Limited	Non-executive	17 May 2022
ARA Fund Management (Asia Dragon II) Limited	Non-executive	17 May 2022
Suntec International Consultancy Limited	Non-executive	27 Jul 2022
ARA Managers (Shanghai) Limited	Non-executive	4 Aug 2022
ARA Managers (Beijing) Limited	Non-executive	1 Nov 2022
ARA Asset Management Holdings Pte. Ltd. <i>(Formerly known as Athena Investment Company (Singapore) Pte. Limited)</i>	Non-executive	27 Jun 2023
SME Help Fund Pte. Ltd. Singapore	Non-executive	17 Oct 2023
*ESR Group Limited (formerly known as ESR Cayman Limited) Cayman Islands	Non-executive	20 Jan 2025

\* Public Listed Company