

**DIRECTORSHIPS OF MRS. FOO YEE SHOON
(AS AT 30 DECEMBER 2025)**

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
* ESR Trust Management (Suntec) Limited <i>(formerly known as ARA Trust Management (Suntec) Limited)</i> Singapore	Property Fund Management (including REIT) Managers and Asset/Portfolio Management	Independent Non-executive	1 January 2017
Dimensions International College Pte Ltd / Singapore	Education	Advisor	6 July 2011
Hainan University/ China	Education	Member, Executive Council	2 December 2011
Heartware Network/ Singapore	Non-profit organization focused on impacting youths with values, character, and skills to make a real difference to the community	Advisor	25 January 2012
Nuri Holdings (S) Pte Ltd & GITI Group/ Singapore	Investment Holding Company	Advisor	10 January 2012
Singapura Finance Ltd / Singapore	Finance	Deputy Chairman Chairman (Non-Independent Non-Executive)	11 March 2020 29 February 2024
The Prime Minister's Office / Singapore Justice of the Peace / Marriage Solemniser	N/A	Member	24 April 2018 May 2013
Board of visiting Justices & Board of Inspection	N/A	Board Member	1 March 2014
Trailblazer Foundation – Chan Chiew Ping Fund – Sponsorship	Registered charity and an approved Institution of a Public Character	Sponsorship Committee Member	8 March 2017
Singapore China Friendship Association - Women's Alliance / Singapore	To play an active role in contributing towards the strengthening of relations between the people of Singapore and China	Honorary Advisor	1 November 2020

* Public Listed Company

**RESIGNATIONS OF MRS. FOO YEE SHOON
(AS AT 30 DECEMBER 2025)**

Name of corporation and place of incorporation	Directorship (Executive / Non-Executive)	Date of Resignation
ED+ Pte. Ltd. / Singapore	Non-Executive	30 August 2023
Elomart Pte Ltd / Singapore	Senior Advisor	28 November 2022
Elo Water Pte Ltd / Singapore	Advisor	28 November 2022
KOP Limited (Scorpio East Holdings Ltd)/ Singapore	Independent Non-Executive	31 July 2024
Ministry of Health - TCM Practitioners Board/ Singapore	Chairman	28 February 2023
Publicity and Outreach Committee of the Lee Kuan Yew Fund for Bilingualism / Singapore	Chairman	31 March 2022
NTUC Building Construction & Timber Industry Employees' Union	Trustee	November 2022
Singapura Finance Ltd/ Singapore	Independent Non-Executive	29 February 2024

Approved for release as an attachment
to the Announcement Cover

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Signature:
Name: