

**DIRECTORSHIPS OF MR. SHEN JINCHU
(AS AT 30 DECEMBER 2025)**

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
* ESR Trust Management (Suntec) Limited <i>(formerly known as ARA Trust Management (Suntec) Limited)</i> / Singapore	Property Fund Management (including REIT) Managers and Asset/Portfolio Management	Non-Executive Director	6 Nov 2023
ESR ASSET MANAGEMENT LIMITED / Bermuda	Investment holding	Non-Executive Director	20 Jan 2022
Summit (BVI) Limited / BVI	Investment holding	Non-Executive Director	24 Feb 2012
e-Shang Brilliant (BVI) Limited / BVI	Investment holding	Non-Executive Director	23 Aug 2011
e-Shang Chengdu (BVI) Limited / BVI	Investment holding	Non-Executive Director	30 Jun 2011
e-Shang Wealth (BVI) Limited / BVI	Investment holding	Non-Executive Director	2 Nov 2011
e-Shang Fortune (BVI) Limited / BVI	Investment holding	Non-Executive Director	2 Nov 2011
Talent (BVI) Limited / BVI	Investment holding	Non-Executive Director	29 Dec 2011
Genius (BVI) Limited / BVI	Investment holding	Non-Executive Director	29 Dec 2011
Horizon (BVI) Limited / BVI	Investment holding	Non-Executive Director	24 Feb 2012
Shield Overseas Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	12 Mar 2013
Exia Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	9 Sept 2015
Freedom Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	9 Dec 2015
Destiny Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	9 Dec 2015
Savior Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	9 Dec 2015
Legend Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	9 Dec 2015
Mercury Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	28 Aug 2015
Action Growth International Limited / BVI	Investment holding	Non-Executive Director	20 Oct 2016

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
Action Rocks Holding Limited / BVI	Investment holding	Non-Executive Director	20 Oct 2016
Action Alpha Limited / BVI	Investment holding	Non-Executive Director	20 Oct 2016
Action Bright Enterprises Limited / BVI	Investment holding	Non-Executive Director	22 Sept 2016
ESR Core Offshore Holdings Limited / BVI	Investment holding	Non-Executive Director	13 Oct 2016
ESR Dev Offshore Holdings Limited / BVI	Investment holding	Non-Executive Director	13 Oct 2016
Eternity Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	24 Jun 2014
Galaxy Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	24 Jun 2014
Alpha Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	26 Jan 2017
Beta Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	26 Jan 2017
Gamma Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	26 Jan 2017
Delte Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	26 Jan 2017
ESR QFLP GP Holdings Limited / BVI	Investment holding	Non-Executive Director	25 Oct 2016
Crystal Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	22 Feb 2018
Endeavor Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	20 Aug 2018
Twinkle Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	20 Aug 2018
Daisy Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	29 May 2019
Lily Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	29 May 2019
Jasmine Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	29 May 2019
ESR GIC I Limited / BVI	Investment holding	Non-Executive Director	27 Aug 2019
Gamma Offshore Holdings I (BVI) Limited / BVI	Investment holding	Non-Executive Director	2 Sept 2019
Gamma Offshore Holdings II (BVI) Limited / BVI	Investment holding	Non-Executive Director	2 Sept 2019
Gamma Offshore Holdings III (BVI) Limited/ BVI	Investment holding	Non-Executive Director	2 Sept 2019

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
Gamma Offshore Holdings IV (BVI) Limited / BVI	Investment holding	Non-Executive Director	2 Sept 2019
Gamma Offshore Holdings V (BVI) Limited / BVI	Investment holding	Non-Executive Director	2 Sept 2019
Peony Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	19 Mar 2020
Lilac Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	19 Mar 2020
Tulip Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	19 Mar 2020
Sunflower Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	19 Mar 2020
Lavender Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	19 Mar 2020
Clover Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	19 Mar 2020
Carnation Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	19 Mar 2020
Lilac Offshore Holdings (BVI) I Limited / BVI	Investment holding	Non-Executive Director	14 May 2020
Lilac Offshore Holdings (BVI) II Limited / BVI	Investment holding	Non-Executive Director	14 May 2020
Tulip Offshore Holdings (BVI) I Limited / BVI	Investment holding	Non-Executive Director	14 May 2020
Tulip Offshore Holdings (BVI) II Limited / BVI	Investment holding	Non-Executive Director	14 May 2020
EG Phoenix V Limited / BVI	Investment holding	Non-Executive Director	13 Oct 2020
EG Phoenix VII Limited / BVI	Investment holding	Non-Executive Director	13 Oct 2020
Begonia Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	9 Nov 2020
Orchid Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	9 Nov 2020
Sakura Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	9 Nov 2020
ECN I Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	20 Apr 2021
ECN II Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	20 Apr 2021
ECN III Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	20 Apr 2021
ECN V Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	27 Sept 2021

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
ECN VI Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	27 Sept 2021
ECN VII Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	27 Sept 2021
ECN VIII Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	27 Sept 2021
EG Phoenix VIII Limited / BVI	Investment holding	Non-Executive Director	27 Sept 2021
ECN IX Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	27 May 2022
ECN XI Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	27 May 2022
ECN XII Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	27 May 2022
Value Torrent Limited / BVI	Investment holding	Non-Executive Director	12 Apr 2010
ECN XIII Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	10 Jan 2023
ECN XIV Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	10 Jan 2023
ESR ASSOCIATES (KOREA) LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
ESR CAPITAL (AIF) LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
ESR CAPITAL GROUP LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
ESR HUI XIAN (HOLDINGS) / BVI LIMITED	Investment holding	Non-Executive Director	28 Jun 2024
ESR INVESTORS II LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
ESR PORTFOLIO MANAGEMENT LIMITED / BVI	Investment holding	Non-Executive Director	8 Jul 2024
ESR RE INVESTMENT GROUP LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS 27 LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS 29 LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS I LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS IX LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS VII LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
ESR REAL ESTATE INVESTORS XI LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS XII LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS XIII LIMITED / BVI	Investment holding	Non-Executive Director	28 Jun 2024
Victory Door Limited / BVI	Investment holding	Non-Executive Director	15 Feb 2022
Triumph House Limited / BVI	Investment holding	Non-Executive Director	18 Jan 2023
Triumph Door Limited / BVI	Investment holding	Non-Executive Director	18 Jan 2023
Lucky Forum Limited / BVI	Investment holding	Non-Executive Director	5 May 2021
Justice Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	9 Dec 2015
ESR Sub I (BVI) Limited / BVI	Investment holding	Non-Executive Director	16 Dec 2015
e-Shang ESR Australia II Offshore Holdings (BVI) Limited / BVI	Investment holding	Non-Executive Director	16 Dec 2015
Sunrise (BVI) Limited / BVI	Investment holding	Non-Executive Director	24 Feb 2012
ESR Star GP Cayman Limited / Cayman Islands	Investment holding	Non-Executive Director	15 Aug 2017
ESR GP Holding Cayman Limited / Cayman Islands	Investment holding	Non-Executive Director	15 Aug 2017
ESR Great (Cayman) Holdings Limited / Cayman Islands	Investment holding	Non-Executive Director	21 Jun 2017
Sunwood Partner GP Holding Limited / Cayman Islands	Investment holding	Non-Executive Director	1 Nov 2023
Sunwood Partner GP Limited / Cayman Islands	Investment holding	Non-Executive Director	3 Nov 2023
ESR Singapore Investment Holding Limited / Cayman Islands	Investment holding	Non-Executive Director	28 Oct 2021
ESR LOGISTICS PARTNERS LIMITED / Cayman Islands	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR LOGISTICS VENTURE I LIMITED / Cayman Islands	Other Holding Companies	Non-Executive Director	20 Jan 2022
ESR REAL ESTATE INVESTORS 28 LIMITED / Cayman Islands	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR Hong Kong Asset Management 1 Limited /	Investment holding	Non-Executive Director	22 Nov 2021

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
Cayman Islands			
Victory Gate Limited / Cayman Islands	Investment holding	Non-Executive Director	15 Feb 2022
ESR Hong Kong Brilliant Limited / Cayman Islands	Investment holding	Non-Executive Director	6 Nov 2020
Limetree Finance Limited / Cayman Islands	Investment holding	Non-Executive Director	5 May 2021
e-Shang Jupiter Cayman Limited / Cayman Islands	Investment holding	Non-Executive Director	30 Sept 2015
e-Shang Infinity Cayman Limited / Cayman Islands	Investment holding	Non-Executive Director	30 Sept 2015
ESR HK Management Limited / Cayman Islands	Investment holding	Non-Executive Director	29 Jun 2018
ESR HK Management 1 Limited / Cayman Islands	Investment holding	Non-Executive Director	19 Mar 2021
ESR KLN 1 LIMITED / Cayman Islands	Investment holding	Non-Executive Director	30 Jul 2021
Boustead (Beijing) Logistics Co., Ltd. / China	Investment holding	Non-Executive Director	6 May 2016
Dala Logistics (Changsha) Co., Ltd. / China	Investment holding	Non-Executive Director	22 Sep 2016
Chengdu Fuyuan Logistics Investment Management Co., Ltd. / China	Investment holding	Non-Executive Director	13 Feb 2015
Chengdu Yilong Warehousing Services Co., Ltd. / China	Investment holding	Non-Executive Director	10 Jul 2015
Chengdu Yijing Supply Chain Management Services Co., Ltd / China	Investment holding	Non-Executive Director	22 May 2020
Chongqing Yongxiang Market Management Co., LTD / China	Investment holding	Non-Executive Director	7 Sep 2017
Dalian Huakangchenyu Warehousing Co., Ltd. / China	Investment holding	Non-Executive Director	23 Aug 2017
Dongguan Huishang E-commerce Services Co., Ltd. / China	Investment holding	Non-Executive Director	21 Dec 2011
Dongguan Hongshang Warehousing Services Co., Ltd. / China	Investment holding	Non-Executive Director	24 Jun 2013
Hubei Yizhuo Warehousing Services Co., Ltd. / China	Investment holding	Non-Executive Director	13 Mar 2015
Foshan Yisheng Warehousing Services Co., Ltd. / China	Investment holding	Non-Executive Director	14 Oct 2016
Guangzhou Wong Chun Loong	Investment holding	Non-Executive	27 Oct 2016

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
Biotechnology Co., Ltd. / China		Director	
Haining Haiyi Intelligent Equipment Co., Ltd. / China	Investment holding	Non-Executive Director	10 May 2019
Hangzhou e-Shang Dadongnan Shiye Development Co., Ltd. / China	Investment holding	Non-Executive Director	2 Nov 2015
E-SHANG Warehousing (PINGHU) CO., LTD. / China	Investment holding	Non-Executive Director	18 Aug 2011
Zhejiang Yijia Technology Co., Ltd / China	Investment holding	Non-Executive Director	28 Jan 2019
Jieyang Yian Warehousing Services Co., Ltd. / China	Investment holding	Non-Executive Director	24 Oct 2018
Jilin Yiling Warehousing Service Co., Ltd / China	Investment holding	Non-Executive Director	29 Dec 2017
Jinan Yixin Warehousing Service Co., Ltd / China	Investment holding	Non-Executive Director	28 Dec 2011
Jurong Xiexin Yuncang Technology Co., Ltd. / China	Investment holding	Non-Executive Director	25 May 2020
Jiangsu Yitian Warehousing Co., Ltd. / China	Investment holding	Non-Executive Director	22 Mar 2012
Kunshan Fuchan Automation and Technology Co., Ltd. / China	Investment holding	Non-Executive Director	14 Dec 2015
Kunshan Qunce Optoelectronic Technology Co., Ltd. / China	Investment holding	Non-Executive Director	1 Dec 2015
Kunshan Dongbang Automation Equipment Co., Ltd. / China	Investment holding	Non-Executive Director	7 Mar 2017
Langfang Weidu International Logistics Co., Ltd. / China	Investment holding	Non-Executive Director	15 Mar 2011
LANGFANG HAOTIAN AERONAUTICAL PRECISION MACHINERY TECHNOLOGY CO., LTD. / China	Investment holding	Non-Executive Director	1 Feb 2019
Langfang Yizhi Hengjia Technology Co. Ltd. / China	Investment holding	Non-Executive Director	2 Feb 2019
Langfang Baiyi Supply Chain Co.,Ltd. / China	Investment holding	Non-Executive Director	3 Jun 2021
Langfang Hongke Real Estate Development Co. , Ltd. / China	Investment holding	Non-Executive Director	28 Aug 2019
Langfang Chunhui Environment-friendly Building Materials Co.,Ltd. / China	Investment holding	Non-Executive Director	21 Aug 2020
Nanning Xinrong Zhonglang Logistics Co., Ltd / China	Investment holding	Non-Executive Director	29 Jun 2021

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
Ningbo Yihai Warehousing Services Co., Ltd. / China	Investment holding	Non-Executive Director	22 Aug 2016
Hongyi Warehousing (Ningbo) Co., Ltd. / China	Investment holding	Non-Executive Director	14 Apr 2016
Pinghu Yixing Warehousing Services Co., Ltd. / China	Investment holding	Non-Executive Director	6 Aug 2020
Shanghai e-Shang Warehousing Services Co., Ltd. / China	Investment holding	Non-Executive Director	8 Jul 2011
Shanghai Dongjin Industrial Co., Ltd. / China	Investment holding	Non-Executive Director	11 Sep 2017
XINBIN (SHANGHAI) BUSINESS MANAGEMENT SERVICES CO.LTD / China	Investment holding	Non-Executive Director	15 Jan 2019
Shanghai Donghe Warehouse Co., Ltd. / China	Investment holding	Non-Executive Director	27 Jun 2018
Shanghai Fengyuan Warehouse Services Co., Ltd / China	Investment holding	Non-Executive Director	2 May 2012
Shanghai Moya Warehousing Co., Ltd. / China	Investment holding	Non-Executive Director	31 May 2018
Shanghai Xiexin Yuanrun Investment co., Ltd. / China	Investment holding	Non-Executive Director	18 Sep 2018
EVERBEAUTY INDUSTRY (SHANGHAI) CO.LTD / China	Investment holding	Non-Executive Director	19 Sep 2018
Shanghai Yurun Meat Food Co., Ltd. / China	Investment holding	Non-Executive Director	16 Jan 2017
Shanghai Yizong Investment and Fund Management Co., Ltd. / China	Investment holding	Non-Executive Director	20 Jan 2020
Shanghai Jiangnan Boatbuilding Co., Ltd. / China	Investment holding	Non-Executive Director	8 Nov 2018
Shanghai Yi Bian Logistics Technology Co., Ltd. / China	Investment holding	Non-Executive Director	2 Jan 2019
Shenyang Hualong Storage Service Co. LTD / China	Investment holding	Non-Executive Director	6 Jul 2020
Shenyang Yibei Warehousing Services Co., Ltd. / China	Investment holding	Non-Executive Director	8 Dec 2015
Jiangsu Yihu Warehousing Co., Ltd. / China	Investment holding	Non-Executive Director	19 Oct 2015
Suzhou Yishang Quansheng Warehousing Service Co., Ltd. / China	Investment holding	Non-Executive Director	11 Feb 2018
Suzhou Yihao Warehousing Services Co.,Ltd. / China	Investment holding	Non-Executive Director	23 Nov 2018
Suzhou Yixiang Precision	Investment holding	Non-Executive	4 Dec 2019

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
Machinery Co.,Ltd. / China		Director	
Taicang Action Alpha Logistics Co., Ltd / China	Investment holding	Non-Executive Director	6 Jan 2017
Tianjin Huakunda Supply Chain Management Co.,Ltd / China	Investment holding	Non-Executive Director	18 Sep 2020
Wenzhou Yirui Warehousing Service Co., Ltd. / China	Investment holding	Non-Executive Director	6 Sep 2018
Wuhan Action Rocks Supply Chain Co.,Ltd. / China	Investment holding	Non-Executive Director	19 Apr 2017
Zengyi Supply Chain (Wuhan) Co., Ltd. / China	Investment holding	Non-Executive Director	13 Apr 2016
Wuhan Yishang Jiajing Warehousing Service Co., Ltd. / China	Investment holding	Non-Executive Director	3 Aug 2020
Wuhan Yizhong Warehousing Services Co.,Ltd. / China	Investment holding	Non-Executive Director	22 Apr 2019
Wuxi Yizhong Warehousing Services Limited / China	Investment holding	Non-Executive Director	18 Sep 2016
LEKUN WAREHOUSING (WUXI) CO., LTD. / China	Investment holding	Non-Executive Director	5 Nov 2014
Xi'an Yihong Warehousing Services Co., Ltd. / China	Investment holding	Non-Executive Director	14 Aug 2019
Xuzhou Xiexin Yuncang Logistics Technology Development Co., Ltd. / China	Investment holding	Non-Executive Director	24 Jun 2020
Yiru Zhangjiagang Modern Service Industry Management Co., Ltd / China	Investment holding	Non-Executive Director	18 Aug 2020
e-Shang Brilliant HK Limited / Hong Kong	Investment holding	Non-Executive Director	6 Sep 2011
e-Shang Sky HK Limited / Hong Kong	Investment holding	Non-Executive Director	25 Jul 2011
e-Shang Wealth HK Limited / Hong Kong	Investment holding	Non-Executive Director	30 Nov 2011
e-Shang Fortune HK Limited / Hong Kong	Investment holding	Non-Executive Director	30 Nov 2011
Talent HK Offshore Limited / Hong Kong	Investment holding	Non-Executive Director	2 Feb 2012
Genius HK Offshore Limited / Hong Kong	Investment holding	Non-Executive Director	2 Feb 2012
Genius II HK Offshore Limited / Hong Kong	Investment holding	Non-Executive Director	24 Jun 2014
Horizon HK Offshore Limited / Hong Kong	Investment holding	Non-Executive Director	7 Mar 2012

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
Action Wealth International Limited / Hong Kong	Investment holding	Non-Executive Director	28 Oct 2015
Exia Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	11 Sep 2015
Freedom Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	16 Dec 2015
Mercury Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	11 Sept 2015
Crown Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	15 Jun 2015
ESR Core Fund Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	12 Sept 2016
ESR Dev Fund Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	12 Sept 2016
Action Growth International Limited / Hong Kong	Investment holding	Non-Executive Director	20 Oct 2016
Action Rocks Holding Limited / Hong Kong	Investment holding	Non-Executive Director	20 Oct 2016
Action Alpha Limited / Hong Kong	Investment holding	Non-Executive Director	20 Oct 2016
Action Bright Enterprises Limited / Hong Kong	Investment holding	Non-Executive Director	22 Sept 2016
Eternity Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	19 Jun 2014
Galaxy Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	19 Jun 2014
Diamond Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	28 Jul 2014
Fountain Overseas Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	6 Jun 2014
Honour Overseas Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	19 Jun 2014
Alpha Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	23 Jan 2022
Beta Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	23 Jan 2017
Gamma Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	23 Jan 2017
ESR QFLP GP Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	29 Nov 2016
Endeavor Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	20 Aug 2018
Gamma I Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	29 Apr 2019

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
Gamma II Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	29 Apr 2019
Gamma III Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	29 Apr 2019
Gamma IV Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	29 Apr 2019
Gamma V Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	29 Apr 2019
Peace Loyal Limited / Hong Kong	Investment holding	Non-Executive Director	25 Jul 2019
Cotswolds Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	6 Aug 2019
Peony Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	25 Mar 2020
Lilac Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	25 Mar 2020
Tulip Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	25 Mar 2020
EG Phoenix V (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	15 Oct 2020
Begonia Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	16 Nov 2020
ECN I Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	23 Apr 2021
ECN II Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	23 Apr 2021
ECN VI Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	15 Oct 2021
ECN VII Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	15 Oct 2021
ECN IX Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	30 May 2022
Jiadong Investments Limited / Hong Kong	Investment holding	Non-Executive Director	18 Aug 2017
ECN XI Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	31 Jan 2023
ECN XII Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	31 Jan 2023
ESR Hong Kong Asset Management 2 Limited / Hong Kong	Investment holding	Non-Executive Director	19 Nov 2021
ESR Hong Kong Asset Management Limited / Hong Kong	Financial services	Non-Executive Director	28 Dec 2021

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
ESR Hong Kong Property Management Limited / Hong Kong	Investment holding	Non-Executive Director	11 Nov 2021
Karwick International Limited / Hong Kong	Investment holding	Non-Executive Director	5 May 2021
Prime Zone Limited / Hong Kong	Investment holding	Non-Executive Director	5 May 2021
Justice Offshore Holdings (HK) Limited / Hong Kong	Investment holding	Non-Executive Director	16 Dec 2015
ESR HK Limited / Hong Kong	HK Operation Company/Employment Company	Non-Executive Director	23 Jul 2014
Sunrise HK Offshore Limited / Hong Kong	Investment holding	Non-Executive Director	7 Mar 2012
ESR Cayman Limited / Cayman Islands	Investment holding	Non-Executive Director	
ESR Treasury (HK) Limited / Hong Kong	Treasury activities	Non-Executive Director	25 Sept 2024
Summit HK Offshore Limited / Hong Kong	Investment holding	Non-Executive Director	2 Mar 2012
PT ESR Indonesia Management / Indonesia	Management Consultancy Services	Non-Executive Director	11 Aug 2020
PT ESR Indonesia Holdings / Indonesia	Management Consultancy Services	Non-Executive Director	17 Nov 2020
Ilmok Networks LLC / South Korea	Investment holding	Non-Executive Director	24 Mar 2016
Shipsail Investment Limited / Mauritius	Investment holding	Non-Executive Director	6 Mar 2014
ESR Property Management (China) Pte. Ltd. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
LOGOS FinCo Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	28 Aug 2024
LOGOS HoldCo Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	18 Jul 2024
LOGOS Japan HoldCo Pte. Ltd / Singapore	Investment holding	Non-Executive Director	10 Sept 2024
LOGOS Trust HoldCo Pte. Ltd / Singapore	Investment holding	Non-Executive Director	28 Aug 2024
ESR SG Management Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	29 Mar 2021
LOGOS Infrastructure HoldCo Pte. Ltd / Singapore	Investment holding	Non-Executive Director	30 Aug 2024

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
LOGOS Renewables HoldCo Pte. Ltd / Singapore	Investment holding	Non-Executive Director	30 Aug 2024
LOGOS Korea HoldCo Pte. Ltd / Singapore	Investment holding	Non-Executive Director	28 Aug 2024
Logos Australia HoldCo Pte. Ltd / Singapore	Investment holding	Non-Executive Director	10 Sept 2024
ESRW Singapore Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	29 Nov 2019
Moonwood Singapore holding Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	24 Dec 2014
Sunwood Singapore Holding Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	24 Dec 2014
Sunwood Terra Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	6 Jun 2018
Maplewood Partners Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	11 Jul 2018
Cheyenne Holdings Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	13 Mar 2020
Sunwood Astra Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	13 Mar 2020
Turtlerock Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	21 Apr 2020
Ilmok Networks Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	10 Feb 2016
Bucheon Holding Pte.Ltd. / Singapore	Investment holding	Non-Executive Director	10 Dec 2014
Gachang Holding Pte.Ltd. / Singapore	Investment holding	Non-Executive Director	19 Jan 2015
Goyang Holding Pte.Ltd. / Singapore	Investment holding	Non-Executive Director	5 Feb 2016
Bucheon cold Holding Pte.Ltd. / Singapore	Investment holding	Non-Executive Director	31 Mar 2017
Gimhae Sangdong Holding Pte.Ltd. / Singapore	Investment holding	Non-Executive Director	21 Feb 2017
Majang Holding Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	22 Jun 2017
Gimpo Holding Pte.Ltd. / Singapore	Investment holding	Non-Executive Director	14 Sept 2017
Opo Holding Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	14 Sept 2017
Ansung Holding Pte.Ltd. / Singapore	Investment holding	Non-Executive Director	14 Sept 2017
Islay Eleven singapore PTE. LTD. / Singapore	Investment holding	Non-Executive Director	19 Sep 2024

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
Dangmok Holding Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	16 Jun 2022
Yeou Holding Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	24 Jun 2022
Summit Management Singapore Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	1 Nov 2023
Pogok Holding Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	21 Dec 2023
Pogok Holding 2 Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	21 Dec 2023
Sunwood Etoile Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	6 Aug 2024
Maple Glen Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	6 Aug 2024
ESR V Investment Holding Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	1 Mar 2021
ESR MY Holdings Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	10 Sept 2024
ESR Indonesia Investments Holdings Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	1 Oct 2020
ESR Indonesia Investor 1 Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	1 Oct 2020
ESR Indonesia Investor 2 Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	1 Oct 2020
ESR Indonesia Investors Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	1 Oct 2020
ESR Indonesia Pte. Ltd. / Singapore / Singapore	Investment holding	Non-Executive Director	1 Oct 2020
ESR Indonesia Investor 3 Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	1 Oct 2020
ESR Indonesia Investor 4 Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	1 Oct 2020
InfinitySub Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	18 Jan 2017
ESR Investment Management Pte. Ltd. / Singapore	Investment Holding and Consulting Services	Non-Executive Director	18 Jan 2017
ESR Property Services Pte. Ltd. / Singapore	Property Manager servicing SGX Listed REIT	Non-Executive Director	18 Jan 2017
ESR-REIT Management (S) Limited / Singapore	REIT Manager	Non-Executive Director	8 Nov 2023

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
ESR (ECO) (CAF 2) PTE. LTD. / Singapore	Other holding company	Non-Executive Director	28 Jun 2024
ESR CHINA (HOLDINGS) PTE. LTD. / Singapore	Other holding company	Non-Executive Director	28 Jun 2024
ESR CHINA INVESTMENTS PTE. LTD. / Singapore	Other holding company	Non-Executive Director	28 Jun 2024
ESR ECO HOLDINGS 1 PTE. LTD. / Singapore	Other business support services (E.g. administration of loyalty programme)	Non-Executive Director	28 Jun 2024
ESR EUROPE (HOLDINGS) (SG) PTE. LTD. / Singapore	Other holding company	Non-Executive Director	28 Jun 2024
ESR EUROPE INVESTMENTS PTE. LTD. / Singapore	Other holding company	Non-Executive Director	28 Jun 2024
ESR FINANCIAL PTE. LTD. / Singapore	Other Financial Services Activities, Except Insurance and Pension Funding Activities N.E.C. (Provide Financial Services)	Non-Executive Director	28 Jun 2024
ESR HUI XIAN (SINGAPORE) PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR INFRASTRUCTURE (HOLDINGS) PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	19 Nov 2024
ESR LOGISTICS (HOLDINGS) PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR MANAGEMENT (SG) PTE. LTD. / Singapore	Management Consultancy Services (General)	Non-Executive Director	28 Jun 2024
ESR MANAGERS (AIF) PTE. LTD. / Singapore	Investment holding	Non-Executive Director	28 Jun 2024
ESR MANAGERS (APF) PTE. LTD. / Singapore	Investment holding	Non-Executive Director	28 Jun 2024
ESR MANAGERS (CAPITAL SQUARE) PTE. LTD. / Singapore	Investment holding	Non-Executive Director	28 Jun 2024
ESR MANAGERS (HARMONY) PTE. LTD. / Singapore	Investment holding	Non-Executive Director	28 Jun 2024
ESR PRIVATE FUNDS (HOLDINGS) PTE. LTD. /	Other Holding Companies	Non-Executive Director	28 Jun 2024

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
Singapore			
ESR PROPERTY MANAGEMENT (SG) PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR PROSPERITY (SINGAPORE) PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR RE INVESTMENT GROUP (SINGAPORE) PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS 22 PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS 23 PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS 32 PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS 33 PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS 34 PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS 35 PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS 37 PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS 40 PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS XX PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR REAL ESTATE INVESTORS XXI PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR TREASURY 1 PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR TREASURY 2 PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR US (HOLDINGS) PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	28 Jun 2024
ESR SG Management Pte. Ltd. / Singapore	Investment Holding	Non-Executive Director	29 Mar 2021
ESR Treasury (SG) Pte. Ltd. / Singapore	Treasury activities	Non-Executive Director	1 Oct 2024
LOGOS SE Asia HoldCo Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	10 Sep 2024
ESR Services Management Pte. Ltd. / Singapore	Investment holding	Non-Executive Director	10 Sept 2024
ESR SINGAPORE FUND GP PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	8 Jul 2024

Name of corporation and place of incorporation	Nature of business	Directorship (Executive / Non-Executive)	Date of Appointment
LOGOS China Holdco Pte. Ltd / Singapore	Investment Holding	Non-Executive Director	4 Sept 2024
LOGOS China Management Co. Pte. Ltd. / Singapore	Fund Manager	Non-Executive Director	4 Sept 2024
Logos Dev PJ1 PTE. LTD / Singapore	Holding Company	Non-Executive Director	11 Sept 2024
Yen Phong Industrial Development (Vietnam) Joint Stock Company / Vietnam	Project Company	Non-Executive Director	6 Nov 2023
Hai Phong Industrial Development (Vietnam) Joint Stock Company / Vietnam	Project Company	Non-Executive Director	6 Nov 2023
NSHL Holdco JSC / Vietnam	Investment Holding	Non-Executive Director	30 Oct 2023
ESR SINGAPORE INVESTMENT HOLDING PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	25 Jun 2024
ESR SINGAPORE SPONSOR INVESTOR PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	8 Jul 2024
ESR SINGAPORE VENTURE 1 PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	9 Jul 2024
ESR SUNVIEW PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	9 Jul 2024
ESR SUNVIEW SPV PTE. LTD. / Singapore	Other Holding Companies	Non-Executive Director	9 Jul 2024
LOGOS China Consulting Group Limited / Hong Kong	Investment holding	Non-Executive Director	28 Aug 2024
Logos China Dev PJ3 HK Limited / Hong Kong	Holding Company	Non-Executive Director	28 Aug 2024
PING PONG (HONG KONG) TECHNOLOGY CO., LIMITED / Hong Kong	Holding Company	Non-Executive Director	28 Jun 2024

* Public Listed Company

**RESIGNATIONS OF MR. SHEN JINCHU
(AS AT 30 DECEMBER 2025)**

Name of corporation and place of incorporation	Directorship (Executive / Non-Executive)	Date of Resignation
# ESR China Holdco Limited / Hong Kong	Non-Executive Director	23 Feb 2024
Jiangsu Friend Warehousing Co., Ltd. 江苏富莱德仓储有限公司 / China	Non-Executive Director	14 Dec 2023
Shanghai Yijing Industrial Co., Ltd. 上海易静实业有限公司 / China	Non-Executive Director	14 Nov 2023
Changsha Yizhu Warehousing Services Co., Ltd. 长沙易竹仓储服务有限公司 / China	Non-Executive Director	8 Nov 2023
Shanghai Chukai Enterprise Management Consulting Co., Ltd. (上海初凯企业管理咨询有限公司) / China	Non-Executive Director	8 Jun 2023
Beijing Zhongzi Construction Investment and Assembly Technology Co. Ltd. 北京中资建投装配技术有限公司 / China	Non-Executive Director	11 Sept 2024
Shanghai Yita Warehouse Service Co., Ltd. 上海易塔仓储服务有限公司 / China	Non-Executive Director	25 Sept 2024
Shanghai Yihang Warehouse Co., Ltd 上海易航仓储服务有限公司 / China	Non-Executive Director	11 Jan 2023
Shanghai Yizhi Business Enterprise Management Co., Ltd 上海易之商企业管理有限公司 / China	Non-Executive Director	31 Mar 2023
Dongguan Yiwei Warehouse Services Co., Ltd. 东莞易维仓储服务有限公司 / China	Non-Executive Director	24 Sept 2024
Shanghai Huitong Textile Co., Ltd. 上海慧通纺织品有限公司 / China	Non-Executive Director	29 Jan 2024
Suzhou Baojinyan equipment manufactory co., Ltd. 苏州宝进研设备制造有限公司 / China	Non-Executive Director	24 Jan 2024
Shanghai E-yuan Warehouse service co., Ltd. 上海易渊仓储服务有限公司 / China	Non-Executive Director	17 Feb 2023
Guangzhou Dexun Electronic Manufacturing Co., Ltd. 广州市德讯电子制造有限公司 / China	Non-Executive Director	24 Sept 2024
Hangzhou An'xiao Technology Development Co., Limited 杭州安萧	Non-Executive Director	24 Sept 2024

Name of corporation and place of incorporation	Directorship (Executive / Non-Executive)	Date of Resignation
科技发展有限公司/ China		
Bucheon Logistics Center PFV, Inc / South Korea	Non-Executive Director	4 Mar 2024
# Ilmok Star LLC / South Korea	Non-Executive Director	5 Sept 2024
ESR V Investor 1 Pte. Ltd. / Singapore	Non-Executive Director	6 May 2024
ESR V Investor 2 Pte. Ltd. / Singapore	Non-Executive Director	6 May 2024
ESR DC Investment Holding Limited / Cayman Islands	Non-Executive Director	11 Apr 2024
ESR DC Investor Limited / Cayman Islands	Non-Executive Director	11 Apr 2024
ESR New Investment Limited / Cayman Islands	Non-Executive Director	11 Apr 2024
ESR DC Investor 8 Pte. Ltd. / Singapore	Non-Executive Director	11 Apr 2024
ESR DC SingCo 5 Pte. Ltd. / Singapore	Non-Executive Director	11 Apr 2024
Japan DC 5 Pte. Ltd. / Singapore	Non-Executive Director	11 Apr 2024
EG Phoenix VIII (HK) Limited / Hong Kong	Non-Executive Director	4 Jun 2024
# LCLC Management Company / Cayman Islands	Non-Executive Director	17 Jun 2025
# Ilmok Star Pte.Ltd. / Singapore	Non-Executive Director	5 Jun 2025
# Sunwood Star Asset 5. Pte.Ltd. / Singapore	Non-Executive Director	5 Jun 2025
PT ESR Indonesia Properties One / Indonesia	Commissioner	3 Jul 2023
PT ESR Indonesia Properties Two / Indonesia	Commissioner	3 Jul 2023
PT ESR Indonesia Properties Three / Indonesia	Commissioner	3 Jul 2023

Struck Off / Dissolved Company